

## Attendance of non-executive and executive members at Board and Board Governance Committee meetings during 2015/16

	Public Board	Board Strategy	Audit and Risk Committee	Remuneration Committee
<b>Non-executive members</b>				
David Haslam (Chair)	6 (6)	6 (6)		1 (1)
Margaret Helliwell	4 (4)	5 (5)		1 (1)
David Hunter	5 (6)	5 (6)	3 (4)	
Finbarr Martin	5 (6)	5 (6)		
Rona McCandlish	5 (5)	5 (6)	3 (4)	
Andrew McKeon	4 (6)	5 (6)		1 (1)
Bill Mumford	6 (6)	6 (6)	3 (4)	
Linda Seymour	4 (6)	6 (6)	4 (4)	
Jonathan Tross	6 (6)	5 (6)	4 (4)	1 (1)
Tim Irish	6 (6)	5 (6)		
<b>Executive members</b>				
Ben Bennett	6 (6)	6 (6)	4 (4)	1 (1)
Andrew Dillon	6 (6)	6 (6)	2 (4)	1 (1)
Gillian Leng	6 (6)	6 (6)		
Carole Longson	5 (6)	5 (6)		

The maximum number of meetings held during the year that each member could attend is shown in brackets.