

Attendance of non-executive and executive members at Board and Board Governance Committee meetings during 2014/2015

	Public Board	Board Strategy	Audit and Risk Committee	Remuneration Committee
Non-executive members				
David Haslam (Chair)	6 (6)	6 (6)		1 (1)
Margaret Helliwell	5 (6)	6 (6)		1 (1)
David Hunter	6 (6)	6 (6)	4 (4)	
Finbarr Martin	4 (6)	6 (6)		
Rona McCandlish	5 (6)	4 (6)	4 (4)	
Andrew McKeon	4 (6)	5 (6)		1 (1)
Bill Mumford	5 (6)	6 (6)	3 (4)	
Linda Seymour	3 (6)	6 (6)	4 (4)	
Jonathan Tross	6 (6)	5 (6)	4 (4)	1 (1)
Executive members				
Ben Bennett	6 (6)	6 (6)	4 (4)	
Andrew Dillon	5 (6)	6 (6)	4 (4)	1 (1)
Gillian Leng	6 (6)	5 (6)		
Carole Longson	4 (6)	4 (6)		

The maximum number of meetings held during the year that each member could attend is shown in brackets.